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AN OPEN FORUM ON MEDIATION: AN OPPORTUNITY FOR JUDGES, TRIBUNAL MEMBERS AND PRIVATE MEDIATORS TO SEE HOW OTHERS MEDIATE

A multi-disciplinary look at how mediation works – And how to do it effectively

A SKILLS AND ETHICS SEMINAR

for the judiciary, administrative tribunals, private mediators and the bar Toronto (ON)

APRIL 29-30, 2016

Start time: 8:30 AM, Friday, April 29, 2016 Conclusion: 4:30 PM, Saturday, April 30, 2016 **Chestnut Conference Center** (next to City Hall) 89, Chestnut Street



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DEFINITIONS

Settlement conferencing, mediation, arbitration, and alternative dispute resolution are used to describe methods to resolve disputes outside of the traditional litigation format. In this multi-disciplinary seminar, the following descriptors will be used:

- "Judicial mediation" includes pretrial or prehearing settlement conferencing, judicial mediation, hybrid mediation/arbitration systems, and alternative judicial dispute resolution;
- "Tribunal mediation" includes all systems used for the effective resolution of disputes before tribunals outside of a hearing;
- "Private mediation" means all methods of dispute resolution, which are performed outside of a court or tribunal setting.

TARGET AUDIENCE

This seminar presents a unique opportunity to learn skills and knowledge from a multidisciplinary perspective on an essential tool in the dispute resolution toolbox: mediation in all of its forms and forums.

- An obvious target audience are those who perform the function of mediation, arbitration or settlement conferencing regardless of the forum in which the underlying dispute is being resolved: judges, lawyers, tribunal members, private mediators.
- Lawyers play a significant role on behalf of their clients in mediation. This seminar is also designed to "lift the veil" on what the mediator does and discuss frankly the question of who does what well, and conversely to discuss the lawyer's role as an advocate in a mediation session.

OBJECTIVES

Mediation of many different stripes has gained considerable momentum in the Canadian legal system. It is successfully executed when a well-defined process is in place and all participants have a common objective: exploring resolution outside of an actual hearing before a court or a tribunal. This seminar is intended to answer these questions:

- What does good mediation look like?
- · Are there any boundaries, and if so, are they only the boundaries of good practice or are there ethical imperatives?
- How does judicial mediation differ from what we are calling tribunal or private mediation (see definitions above) and vice versa?
- Where best should disputes be resolved?
- · What is the interaction between judicial review of tribunal decision-making and tribunal mediation, if any?
- What are the latest techniques for mediation of any sort? How can lawyers and litigants maximize the possibility of a good outcome and reduce time and problems?
- What are the best techniques to conduct mediation effectively? What's new?

Answers to these questions will be provided in the context of individual presentations, panel presentations and debate. A full discussion and debate on issues will be encouraged.

TAKEAWAYS

In addition to hands-on training and knowledge acquired during the seminar, registrants can expect the following:

- attendees will be sent documents/articles as preparatory homework before the seminar
- each presenter will be encouraged to share written materials prepared for the seminar outlining ideas and resources, which will be sent to attendees.

Co-chairs: Mr. Cliff Hendler, ADR Chambers, Toronto; The Hon. Madam Justice Georgina Jackson, Court of Appeal for Saskatchewan and President of CIAJ, The Hon. Madame Louise Otis, OC, Q.C., Quebec, The Hon. Warren K. Winkler, O.Ont., Q.C., LL.D. (Hon.), Toronto

In mounting this conference, CIAJ would like to recognize the work of the former Canadian Conference of Judicial Mediation (CCJM) created by the Hon. Louise Otis. The work of CCJM is being continued by CIAJ.

Primary contact: Michèle Moreau <u>michele.moreau@ciaj-icaj.ca</u> the Executive Director of CIAJ.

AGENDA (SUBJECT TO CHANGE)

FRIDAY, APRIL 29, 2016

8:30-10:00 AM

OPENING PLENARY: JUDICIAL MEDIATION, TRIBUNAL MEDIATION AND PRIVATE MEDIATION

Over the past thirty years, mediation has emerged as a significant tool for the resolution of all sorts of disputes in all different types of settings. Mediation in all of its forms, including settlement conferencing, interest-based negotiation and arbitration, and combinations of these methods are commonly used in the courts, before tribunals and outside of the public systems—as a significant means of reducing cost, improving access to justice and increasing the timeliness and effectiveness of dispute resolution.

This panel will explore the strengths of judicial, tribunal and private systems of dispute resolution outside of an adjudicated dispute. Where are the points of intersection? When should a dispute be resolved by the courts or tribunals? Are courts assuming too much? Do we expect too much from our courts? When should a dispute follow the path of private mediation—and when should it cease to do so? What factors will determine the route a litigant will take? What advice do the lawyers give to their clients? Are there cases better suited to one method of dispute resolution over another? What are the lawyer's and the mediator's skills and how do they differ from forum to forum? What can we learn about the effectiveness of mediation by an examination of the forum used as opposed to the method?

Panelists	The Hon. Gertrude Speigel , Superior Court of Justice for Ontario
	Thomas G. Heintzman , O.C., Q.C., FCIArb, Heintzman ADR
	Paul M. Iacono , Q.C., B.A., LL.B., Yorkstreet Dispute Resolution Group Inc
	Michaela Keet , Professor of Law, University of Saskatchewan
10:00-10:30 AM	BREAK

10:30 AM-12:00 PM HOW TO CONDUCT THE **GENERIC MEDIATION FROM THE** PRIVATE MEDIATOR'S PERSPECTIVE AND FROM THE **JUDICIAL PERSPECTIVE**

Three seasoned mediators, one who runs a private practice, and two others, who regularly conduct judicial settlement conferencing, will describe step by step how they approach what might be called the "generic" mediation.

Chair

The Hon. Madame Louise Otis, OC, Q.C.

Panelists	Mr. Cliff Hendler, ADR Chambers
	The Hon. Rob Graesser , Court of Queen's Bench for Alberta
	The Hon. Thomas McEwen , Superior Court of Justice for Ontario
12:00-1:00 PM	WORKING LUNCH IN PRE-

ASSIGNED SMALL GROUPS AT LUNCH TABLES

Specific problem questions will be on the tables with a judicial facilitator to stimulate discussion. Tables will be designed according to preferences indicated before the seminar:

- Questions for Judges
- Questions for Lawyers
- **Questions for Tribunal Members**
- Questions for Private Mediators
- Questions for Litigants

1:05-2:45 PM **PART ONE: HOW TO DO MEDIATION EFFECTIVELY**

In this rapid-fire session, seasoned mediators will answer some of the pressing questions in mediation.

- The use of the caucus: how and when to use individual sessions to improve the process of mediation - The Hon. Madame Louise Otis, OC, Q.C.
- Evaluating the judicial outcome in the event of mediation failure: the principle of self-determination and the expression of legal opinions by the mediator -The Hon. Marie-France Bich, Court of Appeal for Quebec
- The mediator as a negotiator: how and when to generate and carry on viable proposals - The Hon. Associate Chief Justice John Rooke, Alberta Court of Queen's Bench
- What if not all the parties are at the table? What if some of the parties are "under represented"? What if the ultimate solution would not be what was obtained following a court process? - The Hon. Warren K. Winkler, O.Ont., Q.C., LL.D. (Hon.)
- Mediation techniques: What really works The Hon. Gertrude Speigel, Superior Court of Justice for Ontario

Note: While specific speakers are listed it is expected that other members of the faculty, with expertise in tribunal and private mediation, will play commentating roles.

2:45-3:00 PM

BREAK



AGENDA (SUBJECT TO CHANGE)

3:00-4:30 PM

ETHICAL PRINCIPLES FOR JUDGES, TRIBUNAL MEMBERS AND PRIVATE MEDIATORS: DOES THE **CHOICE OF FORUM CHANGE THE ETHICAL IMPERATIVES?**

The working thesis for this session is that the ethical principles do vary, and the dispute may be resolved differently, depending on the forum. The panel will explore this thesis in the context of video presentations and specific fact patterns. After outlining the ethical principles for judges, tribunals and private mediators, the three panelists will indicate their views with respect to the proper approach to such questions as: to what extent should any mediator, of any type, be concerned about a discrepancy between what the injured party would receive if the matter proceeded to trial or formal adjudication? In the context of such a question, the panellists will examine the tension between institutional concerns, on the one hand, and personal autonomy, on the other.

Panelists	The Hon. Adele Kent , Judge of the Alberta Queen's Bench and Executive Director, National Judicial Institute
	Mr. Cliff Hendler, ADR Chambers
	Michael Gottheil , Executive Chair for Social Justice Tribunals for Ontario
4:30-6:00 PM	HAPPY HOUR AND A HALF
6:00 PM	ATTENDEES ARE FREE TO PURSUE THEIR OWN DINNER PLANS - LIST OF RESTAURANTS WILL BE PROVIDED

SATURDAY, APRIL 30, 2016

9:00-9:45 AM

LESSONS LEARNED FROM THE MEDIATION OF A MAJOR LAW

In the context of a specific mediation, for which confidentiality has been waived for the purposes of this seminar, Madame Otis will describe how to prepare for a mediation session. Specifically, she will describe how she evaluates the case in preparation to mediate it, how she handles pre-mediation sessions, when and what she demands from pre-mediation briefs and other similar issues.

Panelist	The Hon. Madame Louise Otis, OC, Q.C.
9:45-10:00 AM	BREAK
10:15 AM-12:00 PM	CROSS-CULTURAL MEDIATION

This session will explore issues facing mediators in crosscultural conflicts and offer suggestions for conducting a successful cross-cultural mediation. Are there ways to improve our cultural competence as mediators?

Panelists

Natalie Des Rosiers, Dean and Full Professor, Faculty of Law-Common Law Section, University of Ottawa

Andrea Morrison, Mediator, Human Rights Commission, Montreal

Francis (Butch) Wolfleg, Mediator, Siksika Nation

12:00-1:00 PM

WORKING LUNCH IN PRE-ASSIGNED SMALL GROUPS AT LUNCH TABLES

Specific problem questions will be on the tables with facilitators to stimulate discussion. Tables will be designated according to preferences indicated before the seminar:

- Questions for Judges
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- •Questions for Private Mediators
- •Questions for Litigants

1:05-3:30 PM

PART TWO: ANSWERING THE PRESSING QUESTIONS IN **EFFECTIVE MEDIATION**

(a break will be taken around 2:30 p.m.)

- Mediation of complex multi-party cases The Hon. Claude Dallaire, Judge of Superior Court of Quebec
- Med-arb or arb-med: When do these work? Are they only terms for private mediators or can judges/tribunal members think along these lines too? - The Hon. Warren Winkler
- · Advice on how to get started as a mediator The Hon. Colin L. Campbell Q.C., Amicus Chambers
- · What does it mean and what does it take to be "a good judicial mediator"? What part of a good reputation is success or is it ethics? - The Hon. Duncan Beveridge and Mr. Tom Heintzman
- What does it mean and what does it take to be "a good private mediator"? - Mr. Paul Iacono
- What do the judges/mediators mean when they say, "that lawyer is one of the best to have before you when you are facilitating a mediation"? - The Hon. **Thomas McEwen**
- Why and in what circumstances does mediation work after a successful appeal? Are the skills different? Easier or harder to do than before the trial? - The Hon. Marie-France Bich

3:30-4:00 PM	HOLDING THE CRYSTAL BALL: FOR ALL THOSE INVOLVED IN THE MEDIATION GAME, WHAT DOES THE FUTURE HOLD?
Co-Presenters	The Hon. Louise Otis and the Hon. Warren Winkler
4:00 PM	A BRIEF THANK YOU

REGISTRATION FORM

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CHESTNUT CONFERENCE CENTER (89 Chestnut Street) Toronto(ON)

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Do you have any die	etary restrictions? \square Yes \square No
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